

March 23, 2016



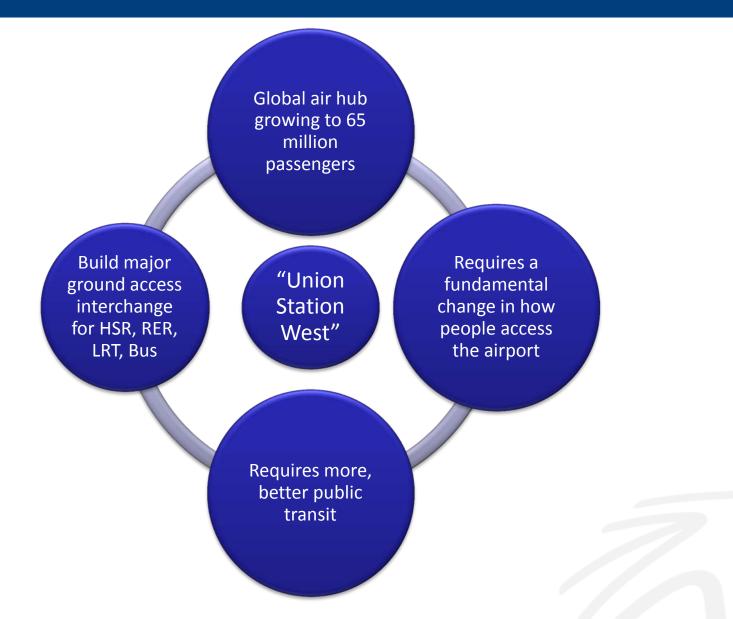


Looking to the future ...

Driving times to to Toronto Pearson will get longer and become more unreliable.



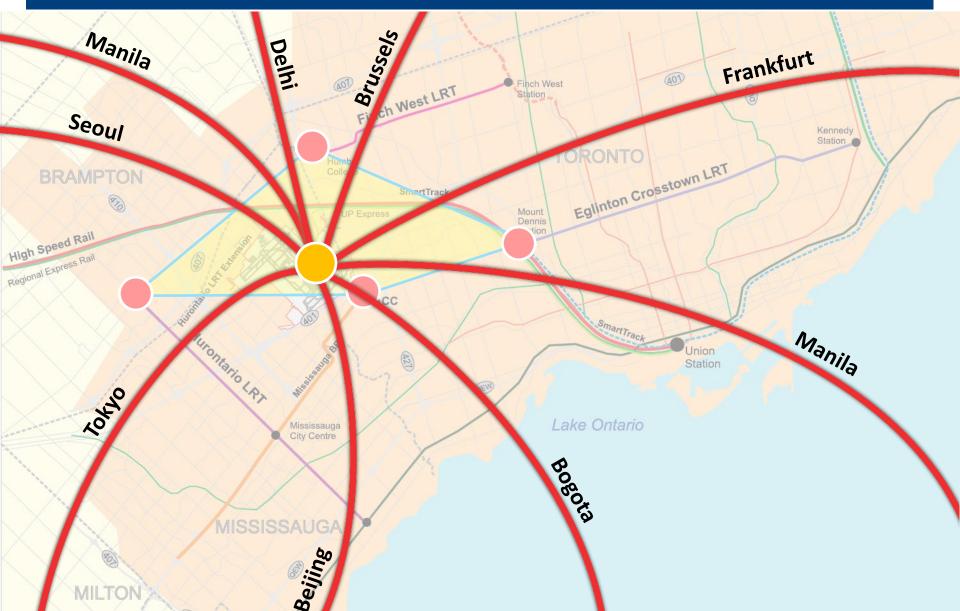
Pearson Hub Concept



"Union Station West"



Matching Great Global and Great Local Connectivity: The Last Kilometre



Our Sustainability Framework for Planning: Key Considerations

Faster and more reliable ground access times for passengers, cargo and employeesReduced emissions emissionsReduced motor vehicle accidents Connecting people and jobsIntegration with other agencies' transportation p and projects	Economic	Environmental	Social	Governance	
passengers, cargo Connecting people and projects	iable ground	Reduced emissions		other agencies'	
	ssengers, cargo				
Non-aeronautical revenues. Minimizing adverse community impacts of traffic			community impacts		

Freeing Up Road Capacity for Goods Movement: "Pill Hill"



Reducing Emissions

Rapid Transit

 10 grams of CO₂-E Per Passenger Km



Single Occupancy Vehicle

 250 grams of CO₂-E Per Passenger Km



Connecting People With Jobs

- Toronto-Pearson is an important source of employment for the GHTA's economically disadvantaged neighbourhoods.
- 23% of Malton residents who work at Pearson commute by transit

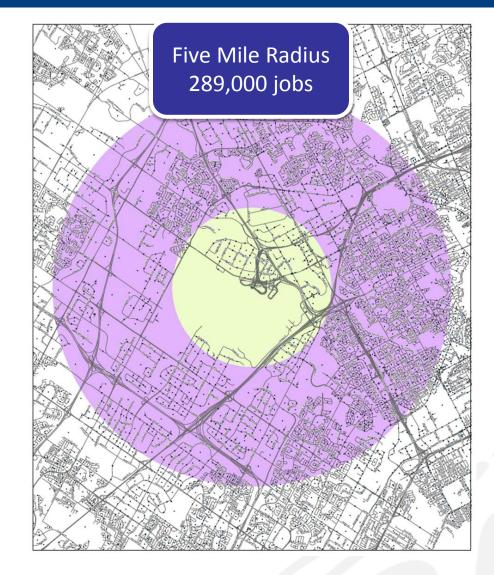




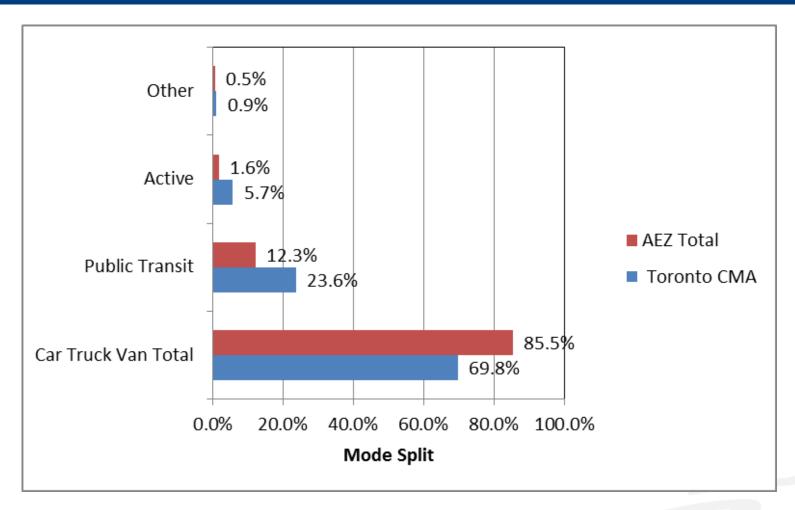
Airport Employment Zone "Canada's Downtown"

Think of Toronto Pearson as "Canada's Downtown"

- Second largest concentration of jobs in Canada after Downtown Toronto
- Toronto-Pearson: connecting Canada and Canada to the world



AEZ Commuting Patterns

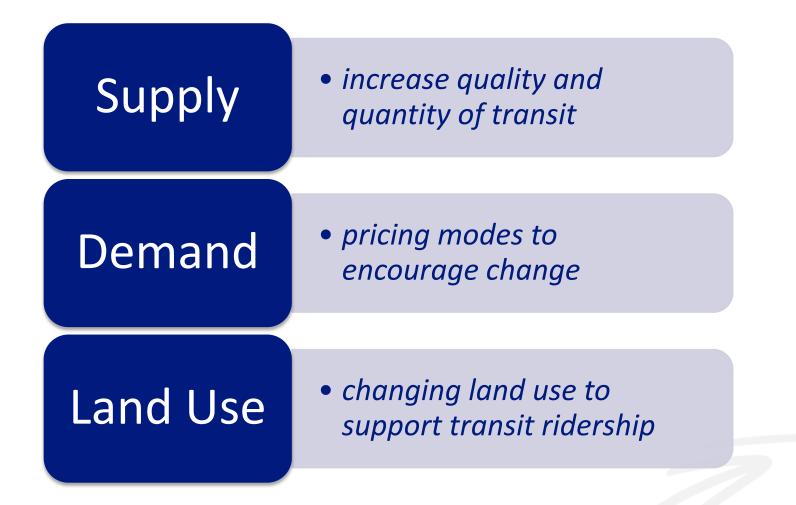


Public transit mode split to for employees working in the AEZ is about half the metropolitan area average

Passenger Ground Access: Other Global Airports

Airport	Annual Passenger Volumes (millions)	Regular Transit Bus Service	Dedicated Express Rail	Rail Rapid Transit	Estimated Mode Share
Frankfurt	60	\checkmark	\checkmark	\checkmark	33%
Heathrow	73	\checkmark	\checkmark	\checkmark	41%
New York JFK	53	\checkmark	×	✓ *	20%
Toronto Pearson	41	\checkmark	\checkmark	×	8%

Three Levers To Increase Transit Ridership



Technology and Social Change



Young people aren't driving as much but old people are.....



Summary

- For Toronto-Pearson to be a platform for Ontario's future prosperity, we need to fundamentally change how passengers and employees access the airport.
- A hub at Pearson will enhance the connectivity and productivity of public transit network in the western GTA, absent the airport.
- Let's work together to leverage a Toronto Pearson ground hub as a win-win for the airport and region.

