Greater Toronto Airports Authority

# Management's Discussion and Analysis and Condensed Interim Consolidated Financial Statements

June 30, 2022



# Management's Discussion and Analysis of the Greater Toronto Airports Authority

June 30, 2023



# MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2023

# Dated August 9, 2023

# FORWARD-LOOKING INFORMATION

This Management's Discussion and Analysis ("MD&A") contains certain forward-looking information. This forwardlooking information is based on a variety of assumptions and is subject to risks and uncertainties. Please refer to the section titled "Caution Regarding Forward-Looking Information" contained at the end of this MD&A for a discussion of such risks and uncertainties and the material factors and assumptions related to the forward-looking information.

This report discusses the financial and operating results of the Greater Toronto Airports Authority (the "GTAA" or "Company") for the three- and six-months ended June 30, 2023 and should be read in conjunction with the Condensed Interim Consolidated Financial Statements of the GTAA for the same period. In addition, the reader is directed to the Consolidated Financial Statements and MD&A for the years ended December 31, 2022 and 2021, and the Annual Information Form for the year ended December 31, 2022. These documents provide additional information on certain matters that may or may not be discussed in this report. Additional information relating to the GTAA, including the Annual Information Form and the Consolidated Financial Statements referred to above, is available on SEDAR at www.sedar.com. The GTAA's Consolidated Financial Statements and MD&A are also available on its website at www.torontopearson.com.

## **CORPORATE PROFILE**

The GTAA is a corporation without share capital under the *Canada Not-for-profit Corporations Act* and a designated airport authority under the *Airport Transfer (Miscellaneous Matters) Act*. The GTAA manages and operates Toronto – Lester B. Pearson International Airport (the "Airport" or "Toronto Pearson") under a ground lease with the Government of Canada, dated December 2, 1996 (the "Ground Lease"). The Ground Lease has an initial term of 60 years expiring in 2056, with one renewal term of 20 years at the option of the GTAA. The Ground Lease is available on SEDAR at www.sedar.com and on the GTAA's website at www.torontopearson.com. The GTAA's wholly-owned subsidiary, Malton Gateway Inc. ("MGI"), a holding company, was incorporated in April 2017 and holds the shares of Airway Centre Inc. ("ACI"), which was also incorporated in April 2017 to acquire and manage commercial properties that are unrelated to the direct management, operation or maintenance of the Airport. The properties acquired by ACI do not form part of the premises leased to the GTAA by the Government of Canada under the Ground Lease.

## SELECT KEY FINANCIAL AND OPERATIONAL INFORMATION

	For the periods ended June 30								
		Three m	onths			Six mo	onths		
	2023	2022	Char	nge <sup>1</sup>	2023	2022	Cha	nge <sup>1</sup>	
(\$ millions)				%				%	
Total Revenues	463.8	383.7	80.1	20.8	889.4	666.4	223.0	33.5	
Total operating expenses (excluding amortization)	216.3	166.9	49.4	29.6	438.9	328.6	110.3	33.6	
EBITDA <sup>2,3</sup>	247.5	216.8	30.7	14.2	450.5	337.8	112.7	33.4	
EBITDA Margin <sup>2,3</sup>	53.4 %	56.5 %		(3.1)pp	50.7 %	50.7 %		— рр	
Earnings Before Interest, Net 4	153.8	134.4	19.4	14.4	277.3	172.6	104.7	60.7	
Net Income	81.1	51.5	29.6	57.4	129.9	6.9	123.0	1,779.1	
See "Results of Operations" for details									
See "Net Operating Results" for reconciliation from net income	to EBITDA								
Free Cash Flow <sup>5</sup> (\$ millions)	100.7	77.1	23.6	30.6	268.9	110.6	158.3	143.1	
See "Liquidity and Capital Resources" section for details									
Passenger Activity (millions)									
Domestic	4.2	3.8	0.4	9.1	7.5	5.9	1.6	27.3	
International	7.1	5.5	1.6	31.3	13.7	8.7	5.0	59.0	
Total	11.3	9.3	2.0	22.1	21.2	14.6	6.6	46.1	
Flight Activity									
Aircraft movements (thousands)	96.3	87.4	8.9	10.1	183.0	150.7	32.3	21.5	
MTOW <sup>6</sup> (million tonnes)	8.6	7.7	0.9	12.7	16.5	13.5	3.0	22.0	
Seats (millions)	13.4	11.4	2.0	16.8	25.4	19.5	5.9	30.7	
Load factor	84.9 %	81.3 %		3.6 pp	83.5 %	74.8 %		8.7 pp	
See "Operating Activity" for details									
					As at June 30				
					2023	2022	Cha	nge <sup>1</sup>	
								%	
Total Debt (\$ millions)					6,882.1	6,902.4	(20.3)	(0.3)	
Net Debt <sup>7</sup>					6,027.1	6,419.1	(392.0)	(6.1)	

Key Credit Metrics (\$)			
Total Debt / Enplaned Passenger <sup>8</sup>	325	549	(224) (40.8)
Net Debt <sup>7</sup> / Enplaned Passenger <sup>8</sup>	285	511	(226) (44.2)
See "Liquidity and Capital Resources" for details			

1 "Change" is based on detailed actual numbers (not rounded as presented); pp = percentage points.

2 EBITDA, a non-GAAP financial measure, is operating earnings before interest and financing costs, and amortization. Refer to section "Non-GAAP Financial Measures".

3 Refer to "Results of Operations – Net Operating Results" section for EBITDA and EBITDA margin narrative details.

4 Earnings before interest, net is earnings before interest and financing costs. Refer to "Results of Operations – Net Operating Results" section for narrative details.

5 Free cash flow, a non-GAAP financial measure, is cash generated from operations and the Airport Critical Infrastructure Program ("ACIP") grants received, less cash interest, financing costs and capital expenditures. Refer to section "Non-GAAP Financial Measures". See "Liquidity and Capital Resources" section for narrative details and the free cash flow calculation.

6 MTOW is aircraft maximum take-off weight of each aircraft as specified by the aircraft's manufacturers.

7 Net Debt, a non-GAAP financial measure, is gross debt less cash and restricted funds. Refer to section "Non-GAAP Financial Measures".

8 For credit metric purposes, enplaned passengers are defined as equal to half of total passengers and is based on prior 12 months activity.

# **OVERVIEW**

The GTAA's purpose includes developing, managing and operating airports within the south-central Ontario region, including Toronto Pearson. Toronto Pearson is a global hub that connects flights to and from other domestic and international destinations.

#### **Operational and Financial Performance Summary**

During the three- and six-months ended June 30, 2023, Toronto Pearson:

- Processed 11.3 million passengers, an increase of 2.0 million or 22.1 per cent and 21.2 million passengers, an increase of 6.6 million or 46.1 per cent, respectively, when compared to the same periods of 2022, due to pent-up travel demand, which continues to remain strong, and the removal of pandemic-related government travel restrictions in 2022;
- However, passenger and flight activity remain lower than pre-pandemic activity levels. Passenger activity recovered to 88.3 per cent and 86.5 per cent relative to the same periods of 2019 passenger activity, respectively.

During the three- and six-months ended June 30, 2023, when compared to the same periods of 2022, respectively, the GTAA earned and generated:

- Revenues of \$463.8 million, an increase of \$80.1 million or 20.8 per cent and \$889.4 million, an increase of \$223.0 million or 33.5 per cent;
- EBITDA of \$247.5 million, an increase of \$30.7 million or 14.2 per cent and \$450.5 million, an increase of \$112.7 million or 33.4 per cent;<sup>1</sup>
- Net income of \$81.1 million, an increase of \$29.6 million and \$129.9 million, an increase of \$123.0 million; and

• Free cash flow of \$100.7 million, an increase of \$23.6 million and \$268.9 million, an increase of \$158.3 million;<sup>2</sup> due to the increased passenger and flight activity.

#### **Corporate Strategy**

The GTAA launched a new 10-year Strategic Plan in 2023. The GTAA's vision is "Putting the joy back into travel by making Toronto Pearson the chosen place to fly and work". This vision is supported by a framework developed to prioritize capital investments and enable a strategic focus on solving key business issues while building system resiliency. This plan includes a series of time horizons that give the GTAA the flexibility to pivot and be agile, while ensuring that it is also evolving over the long term to facilitate the growth it expects to serve over the next decade.

The GTAA's mission is to:

- Make Toronto Pearson a global leader in airport performance, customer care and sustainability; and
- Create the airport of the future by innovating in all that it does, striving for the most uplifting, safe and efficient experience for its passengers.

In pursuit of its strategy, the GTAA developed four strategic pillars to support its vision:

- Customer Experience
- Operational Efficiency
- Innovation
- Culture / Employee Experience

<sup>&</sup>lt;sup>1</sup> EBITDA, a non-GAAP financial measure, is earnings from operations before interest and financing costs, and amortization. Refer to section "Non-GAAP Financial Measures".

<sup>&</sup>lt;sup>2</sup> Free cash flow, a non-GAAP financial measure, is defined as cash flow from operating activities, per the consolidated statements of cash flows, and ACIP grants received less capital expenditures (property and equipment, and investment property) and interest and financing costs paid, net of interest income (excluding non-cash items). Refer to section "Non-GAAP Financial Measures".

With the first year of the strategic plan currently underway, the GTAA is collaborating with its partners to ensure operational efficiency, stability and resiliency across the entire ecosystem at Toronto Pearson during the busy summer season. The GTAA is also committed to its corporate sustainability strategy and working with its nearby communities.

As part of its long-term strategy, the GTAA is working with its partners to plan now for smart growth, flexibility, and investment in the future. The Company's new Transformative Capital Plan ("TCP") focuses on revitalizing Airport facilities, building for recovery, expanding capacity, and delivering new technologies. For further details on the GTAA's TCP, refer to the 'Capital Plan, Programs and Projects' section of this MD&A.

#### **Executive Announcements**

Martin Boyer, Vice President and Chief Information Officer, retired effective April 12, 2023. After completing an executive search, Brian Tossan, former Director of Global Innovation at General Motors, will be joining the GTAA on August 21, 2023 as the new Chief Technology Officer.

#### **OPERATING ACTIVITY**

The GTAA's key activity drivers, which have a direct impact on its financial results, are passenger volumes and flight activity, including aircraft movements, size and seats.

#### **Passenger Activity**

Total passenger traffic at the Airport is categorized into one of two sectors: domestic (passengers traveling within Canada) and international (passengers traveling to and from destinations outside Canada).

During the second quarter of 2023, 11.3 million passengers traveled through the Airport, a significant increase of 2.0 million or 22.1 per cent, when compared to the second quarter of 2022. The largest growth was in the international sector with an increase of 1.6 million or 31.3 per cent, whereas the domestic sector recorded an increase in passenger traffic of 0.4 million or 9.1 per cent. Passenger activity increased given the pent-up travel demand, which continues to remain strong, and the removal of pandemic-related government travel restrictions that existed during the second quarter of 2022.

During the first six months of 2023, 21.2 million passengers traveled through the Airport, a significant increase of 6.6 million or 46.1 per cent, when compared to the first six months of 2022. The largest growth was in the international sector with an increase of 5.0 million or 59.0 per cent, whereas the domestic sector recorded an increase in passenger traffic of 1.6 million or 27.3 per cent. Passenger activity increased given the pent-up travel demand and the removal of pandemic-related government travel restrictions that existed during the first half of 2022.

During the second quarter and first half of 2023, passenger activity recovered to 88.3 per cent and 86.5 per cent relative to the same periods of 2019 passenger activity, respectively.

The following table summarizes passenger activity by sector for the three- and six-month periods ended June 30, 2023 and 2022:

		Three mo	nths		Six months			
Passenger Activity <sup>2</sup>	2023	2022	Chang	ge <sup>1</sup>	2023	2022	Chan	ge <sup>1</sup>
(in millions)				%				%
Domestic	4.2	3.8	0.4	9.1	7.5	5.9	1.6	27.3
International	7.1	5.5	1.6	31.3	13.7	8.7	5.0	59.0
Total	11.3	9.3	2.0	22.1	21.2	14.6	6.6	46.1
(in millions)								
Origin and destination	8.3	6.8	1.5	23.0	15.8	10.7	5.1	48.3
Connecting	3.0	2.5	0.5	19.6	5.4	3.9	1.5	39.9
Total	11.3	9.3	2.0	22.1	21.2	14.6	6.6	46.1
Origin and destination <sup>1</sup> Connecting <sup>1</sup>	73.5 % 26.5 %	70.3 % 29.7 %		3.2 pp (3.2)pp	74.3 % 25.7 %	71.3 % 28.7 %		3.0 pp (3.0)pp
Total	100.0 %	100.0 %		(3.2/pp	100.0 %	100.0 %		(3:0)pp

#### For the periods ended June 30

<sup>1</sup> "% Change" and "%" are based on detailed actual numbers (not rounded as presented); "pp" are percentage points.

<sup>2</sup> These calculations are estimates and are based on airline reporting, and therefore may vary from actual numbers.

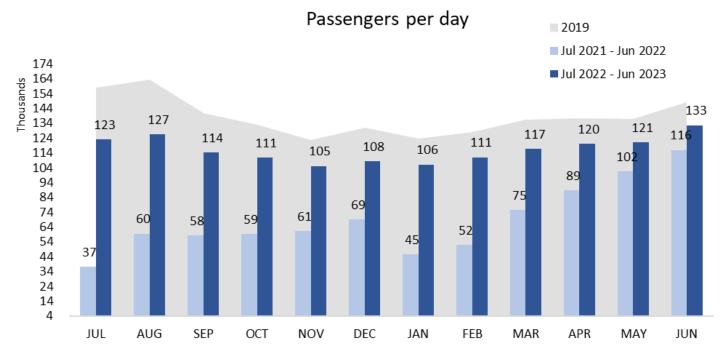
Passengers are further segmented into two principal types of passengers: origin and destination passengers, and connecting passengers. An origin and destination passenger is a passenger initiating or terminating a trip at a specific airport, which measure reflects the economic health of a region, while a connecting passenger changes aircraft at that same airport en route to a final destination, which measure indicates the strength of a hub.

During the three- and six-months ended June 30, 2023, the number of origin and destination passengers increased 23.0 per cent to 8.3 million and 48.3 per cent to 15.8 million passengers, while the number of connecting passengers increased 19.6 per cent to 3.0 million and 39.9 per cent to 5.4 million passengers, respectively, when compared to the same periods of 2022.

During the three- and six-months ended June 30, 2023, the proportion of origin and destination passengers increased 3.2 percentage points to 73.5 per cent and 3.0 percentage points to 74.3 per cent, while connecting passengers decreased 3.2 percentage points to 26.5 per cent and 3.0 percentage points to 25.7 per cent, respectively, compared to the same periods of 2022.

During the first six months of 2023, the average number of airlines operating at Toronto Pearson decreased to 56 from 57 when compared to the same period of 2022.

The following table outlines the average daily number of passengers per month that traveled through Toronto Pearson from July 2022 to June 2023, when compared to July 2021 to June 2022 and 2019 (pre-COVID-19). In this respect, Toronto Pearson has processed on average 68.6 per cent more daily passengers during the July 2022 to June 2023 time period when compared to the July 2021 to June 2022 time period.



#### **Flight Activity**

Flight activity is measured by aircraft movements, defined as a landing or takeoff of an aircraft. Each aircraft has a maximum take-off weight ("MTOW"), as specified by the aircraft manufacturers, and total number of seats. MTOW and seats are used to calculate the majority of posted air carrier charges for each aircraft landing. The load factor, the ratio of passengers to seats, is a measure of aircraft capacity utilization and is computed as a percentage of seats filled by passengers.

The following table summarizes aircraft movements, MTOW, seats, seats per passenger aircraft movement and load factor for the three- and six-month periods ended June 30, 2023 and 2022.

			For the	e periods	ended Ju	ne 30			
		Three months				Six months			
Flight Activity <sup>1</sup>	<b>2023</b> 2022 C		Chan	ge <sup>2</sup>	2023	2022	Chan	ge <sup>2</sup>	
	%						%		
(in thousands)									
Aircraft movements <sup>3</sup>	96.3	87.4	8.9	10.1	183.0	150.7	32.3	21.5	
Passenger aircraft movements	85.2	75.4	9.8	12.9	162.2	128.6	33.6	26.1	
Non-passenger aircraft movements	11.1	12.0	(0.9)	(7.5)	20.8	22.1	(1.3)	(5.9)	
(in millions)									
MTOW (tonnes)	8.6	7.7	0.9	12.7	16.5	13.5	3.0	22.0	
Seats	13.4	11.4	2.0	16.8	25.4	19.5	5.9	30.7	
Seats per passenger aircraft movement	156.7	151.5	5.2	3.4	156.8	151.3	5.5	3.6	
Load factor	84.9 %	81.3 %		3.6 pp	83.5 %	74.8 %		8.7 pp	

<sup>1</sup> Flight activity measures above reflect both arriving and departing flights.

<sup>2</sup> "% Change" and "%" are based on detailed actual numbers (not rounded as presented); "pp" are percentage points.

<sup>3</sup> Aircraft movements include both passenger and non-passenger aircraft movements.

During three- and six-months ended June 30, 2023, when compared to the same periods of 2022, respectively;

- aircraft movements, which include both passenger and non-passenger aircraft movements, increased 10.1 per cent and 21.5 per cent;
- passenger aircraft movements increased 12.9 per cent and 26.1 per cent;
- non-passenger aircraft movements decreased 7.5 per cent and 5.9 per cent primarily as a result of reduced cargo activity; and
- MTOW increased 12.7 per cent to 8.6 million tonnes and 22.0 per cent to 16.5 million tonnes.

The increases were due to several factors, including pent-up travel demand and pandemic-related government travel restrictions in place during the first half of 2022, whereas these travel restrictions were not in place during the first half of 2023.

During three- and six-months ended June 30, 2023, when compared to the same periods of 2022, respectively;

- seats increased by 16.8 per cent to 13.4 million and 30.7 per cent to 25.4 million;
- the number of seats per passenger aircraft movement increased by 3.4 per cent to 156.7 seats and 3.6 per cent to 156.8 seats, due to several factors including the recovery of international travel and the change in carrier and fleet mix; and
- load factors increased 3.6 percentage points and 8.7 percentage points, due to the return to normal airline operating conditions in the first half of 2023.

During the second quarter and first half of 2023, load factors recovered to 99.3 per cent and 99.8 per cent relative to the load factors in the same periods of 2019, respectively.

During the second quarter of 2023, Neos, an Italian airline, commenced operations out of Toronto Pearson and OWG (Off We Go), a Canadian airline, ceased its scheduled operations.

# **RESULTS OF OPERATIONS**

The following section discusses the GTAA's approach to setting its fees and charges, together with its financial results. Under the GTAA's financial model, funds generated at the Airport are used for Airport operations, ancillary aviationrelated activities, construction, acquisitions, repairs and maintenance, and debt service (interest and repayment of principal).

#### Aeronautical Fees and Charges and AIF

The GTAA has established aeronautical rate setting principles that balance fiscal prudence with commercial and stakeholder considerations. While maintaining the right to modify and set the approach to aeronautical fees and charges as required at any time, in practice, the GTAA consults with stakeholders on the rate framework and establishes aeronautical fees and charges on an annual basis. Historically, the GTAA has notified the airlines in September of changes in aeronautical rates. The GTAA also has Airport Improvement Fee ("AIF") agreements with each air carrier that takes off from and lands at Toronto Pearson whereby air carriers undertake to collect AIF from each of their enplaned passengers on the GTAA's behalf. The AIF enables the GTAA to fund capital projects, both existing and upcoming, which strengthens the ecosystem at Toronto Pearson and builds for the future. Annually, the GTAA undertakes a consultative, iterative process with the airline community to discuss the capital projects that will ultimately be funded primarily through the AIF while taking the Airport's stakeholders into account.

Effective January 1, 2023, the following changes to aeronautical fees and charges and AIF were implemented:

- Aeronautical rates for commercial aviation, business and general aviation aircraft increased by 4 per cent;
- The AIF for departing passengers increased by \$5 to \$35 per passenger; and
- The AIF for connecting passengers increased by \$1 to \$7 per passenger.

The GTAA's aeronautical fees and charges are comparable with a number of large Canadian airports. The GTAA's AIF is consistent with the fees of the majority of other large Canadian airports. Management plans for the increase to: help the Company resume projects put on hold as a result of the COVID-19 pandemic; fund renewal and replacement of

existing assets; fund projects that digitalize the Airport and improve the Airport's growth, competitiveness and environmental sustainability; and address higher operating costs associated with higher passenger volumes and inflation.

During the third quarter of 2020, the GTAA amended its long-term aeronautical fees agreements with Air Canada and WestJet in part to adjust the fees paid under the agreements to reflect the reduced flight activity experienced during the COVID-19 pandemic. Under the amended agreements, each carrier is required to pay amounts calculated on the basis of: (i) the GTAA's standard aeronautical fees plus a portion of the respective variance between the standard aeronautical fees amount and the original base fee payable under the agreements or (ii) the original base fee. It is expected that based on current and projected volumes, each of the carriers will pay the original base fee in 2023. Each carrier will continue to be eligible for rebates, should flight and passenger activity recover, and original contracted growth thresholds are exceeded in a given year. The long-term aeronautical fees agreements with both carriers expire at the end of 2023.

#### Revenues

Revenues are derived from i) aeronautical fees and charges (which include landing fees, general terminal charges and apron fees), ii) AIF, and iii) commercial revenues (which include car parking, ground transportation, concessions, rentals, counter fees, check-in fees, deicing facility fees and other sources). Rentals include leasing activities for both the GTAA and ACI.

Landing fees are based on the MTOW of arriving aircraft; general terminal charges are based on the number of seats of an arriving aircraft; and apron fees are based on the aircraft time spent at gate and utilization of gating equipment (i.e. gates, bridges, pre-conditioned air, etc). The AIF is charged on a per-enplaned passenger basis, with a different rate for originating and departing passengers as opposed to connecting passengers. A significant portion of commercial revenues is correlated with passenger activity.

			For the	periods	ended Jun	e 30		
		Three m	onths			Six mo	nths	
Revenues	venues 2023 2022 Change <sup>1</sup>		2023	2022	Chang	ge <sup>1</sup>		
(\$ millions)			\$	%			\$	%
Landing fees	101.6	92.8	8.8	9.4	202.5	168.7	33.8	20.0
General terminal charges	60.2	51.6	8.6	16.8	119.0	91.0	28.0	30.9
Aeronautical Revenues	161.8	144.4	17.4	12.0	321.5	259.7	61.8	23.8
Concessions and rentals	76.1	64.8	11.3	17.4	145.4	125.8	19.6	15.6
Car parking and ground transportation	57.6	44.5	13.1	29.3	111.1	72.4	38.7	53.3
Other	14.5	22.8	(8.3)	(36.1)	27.8	42.1	(14.3)	(33.9)
Commercial Revenues	148.2	132.1	16.1	12.2	284.3	240.3	44.0	18.3
Airport Improvement Fees	153.8	107.2	46.6	43.3	283.6	166.4	117.2	70.4
Total Revenues	463.8	383.7	80.1	20.8	889.4	666.4	223.0	33.5

The following table summarizes the GTAA's consolidated revenues for the three- and six-month periods ended June 30, 2023 and 2022.

<sup>1</sup> "% Change" and "%" are based on detailed actual numbers (not rounded as presented); "pp" are percentage points.

Aeronautical revenues increased 12.0 per cent to \$161.8 million and 23.8 per cent to \$321.5 million during the threeand six-months ended June 30, 2023, respectively, when compared to the same periods of 2022, primarily due to the significant growth in flight activity and, to a lesser extent, the four per cent rate increase implemented on January 1, 2023.

Consolidated concession and rental revenues increased 17.4 per cent to \$76.1 million and 15.6 per cent to \$145.4 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of

2022. This increase was mainly due to the significant growth in operating activity and new concessions. The GTAA's concession revenues, which includes revenues from retail tenants, advertising and sponsorship partners at the Airport, increased 34.7 per cent to \$36.5 million and 27.4 per cent to \$66.2 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022. Rental revenues increased 5.0 per cent to \$39.6 million and 7.3 per cent to \$79.2 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022. Rental revenues increased 5.0 per cent to \$31.0 million and 1.6 per cent to \$62.2 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022. Excluding ACI revenues, rental revenues increased 6.0 per cent to \$31.0 million and 11.6 per cent to \$62.2 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022.

During the 12-month period prior to the end of June 30, 2023, retail store sales per enplaned passenger ("SPE") at Toronto Pearson were \$29.41 versus \$26.64 in the same period of 2022, a \$2.77 or 10.4 per cent increase. The increase was primarily due to the growth in the food and beverage, travel essentials and foreign currency exchange businesses. Retail store sales are the gross sales generated and earned by the GTAA's commercial tenants (including retail, food and beverage, lounges and services). These tenants, under their leasehold agreements with the GTAA, pay either a Minimum Annual Guarantee ("MAG") or a percentage of gross sales to the GTAA as rent, whichever is higher. A small number of partners have a MAG plus percentage rent in their lease agreements.

Car parking and ground transportation revenues increased 29.3 per cent to \$57.6 million and 53.3 per cent to \$111.1 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022. The increase was mainly due to operating activity growth and revenue management in the first six months of 2023. Surface lot parking (i.e., uncovered parking which requires snow clearing), including the remaining rooftops, and Car Care (i.e. car cleaning and detailing services) reopened during the second quarter of 2022. In addition, ground transportation revenues increased due to newly negotiated agreements in the second half of 2022 with on-Airport car rental companies and higher prices associated with a shortage of vehicles for rent.

Other revenues, which are comprised of deicing, fire and emergency services training and other miscellaneous revenues, decreased 36.1 per cent to \$14.5 million and 33.9 per cent to \$27.8 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022. The changes in other revenues were primarily from the deicing operations. Deicing revenues decreased 44.1 per cent to \$10.5 million and 39.6 per cent to \$20.0 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022 due to a rate reduction to reflect the cost-recovery model.

AIF revenues increased 43.3 per cent to \$153.8 million and 70.4 per cent to \$283.6 million during the three- and sixmonths ended June 30, 2023, respectively, when compared to the same periods of 2022. The increase was primarily due to the higher passenger volume, as well as the larger proportion of originating/departing passengers versus connecting in the second quarter and first half of 2023 while partially due to the fee increase implemented on January 1, 2023.

#### Expenses

Expenses include the costs to operate and maintain the Airport, interest and financing costs, and amortization of property and equipment, investment property and intangible assets.

The following table summarizes GTAA's consolidated expenses for the three- and six-month periods ended June 30, 2023 and 2022.

	for the periods ended sure 50								
		Three n	nonths			Six mo	onths		
Expenses	2023	2022	Change <sup>1</sup>		2023	2022	Chan	ge <sup>1</sup>	
(\$ millions)			\$	%			\$	%	
Ground rent	53.5	42.3	11.2	26.5	101.2	73.2	28.0	38.4	
PILT <sup>2</sup>	2.9	3.1	(0.2)	(4.8)	5.8	6.1	(0.3)	(4.7)	
Total ground rent and PILT	56.4	45.4	11.0	24.4	107.0	79.3	27.7	35.1	
Goods and services	104.7	74.3	30.4	40.8	220.6	156.0	64.6	41.4	
Salaries, wages and benefits	55.2	47.2	8.0	16.9	111.3	93.3	18.0	19.3	
Total Operating Expenses before Amortization	216.3	166.9	49.4	29.6	438.9	328.6	110.3	33.6	
Amortization of property and equipment, investment property and intangible assets	93.7	82.4	11.3	13.7	173.2	165.2	8.0	4.8	
Total Operating Expenses	310.0	249.3	60.7	24.3	612.1	493.8	118.3	24.0	
Interest expense on debt instruments and other financing costs, net of interest income	72.7	82.9	(10.2)	(12.3)	147.4	165.7	(18.3)	(11.1)	
Total Expenses	382.7	332.2	50.5	15.2	759.5	659.5	100.0	15.2	

#### For the periods ended June 30

<sup>1</sup> "% Change" and "%" are based on detailed actual numbers (not rounded as presented); "pp" are percentage points.

<sup>2</sup> Payments-in-lieu of real property taxes to municipalities.

Ground rent payments to the Government of Canada are calculated as a percentage of Airport Revenues, as defined in the Ground Lease, at progressively increasing rates with a top rate of 12 per cent of Airport Revenues in excess of \$250 million annually. Ground rent expense increased by 26.5 per cent to \$53.5 million and 38.4 per cent to \$101.2 million during three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022, primarily due to the significant increase in revenues.

The GTAA is exempt from the payment of real property taxes under the *Assessment Act* (Ontario), and instead makes payments-in-lieu of real property taxes ("PILT") to each of the cities of Mississauga and Toronto, as prescribed by regulation under the *Assessment Act*. The annual PILT is based on actual passenger volumes from two years prior. Under an amendment in February 2022 to the applicable regulation, the previous maximum annual increase of 5.0 per cent under the regulation is temporarily suspended beginning in 2022, until Toronto Pearson's passenger volumes return to 2019 levels. The PILT expenditure decreased 4.8 per cent to \$2.9 million and 4.7 per cent to \$5.8 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022, as it was based on 2021 passenger levels. ACI pays municipal real property taxes in the ordinary course of business as the investment properties acquired by ACI are not used directly for Airport operations.

During the second quarter of 2023, expenditures for goods and services increased 40.8 per cent or \$30.4 million to \$104.7 million, when compared to the same period of 2022. The increased costs were due to higher baggage handling system costs, general repairs and maintenance costs, cleaning costs, information technology services, AIF administration costs from increased passenger volumes, professional and consulting services costs and \$5.2 million of implementation costs related to software-as-a-service ("SaaS") based projects (Cloud Computing Arrangements – IAS 38, Intangible Assets), partially offset by lower energy costs.

During the first six months of 2023, expenditures for goods and services increased 41.4 per cent or \$64.6 million to \$220.6 million, when compared to the same period of 2022. The increased costs were due to higher baggage handling system costs, general repairs and maintenance costs, professional and consulting services costs, AIF administration costs from increased passenger volumes, cleaning costs, information technology services, snow removal costs as a result of harsh winter weather conditions in the first quarter of 2023, and \$8.0 million of implementation costs related to SaaS based projects (Cloud Computing Arrangements – IAS 38, Intangible Assets), partially offset by lower energy costs.

Salaries, wages and benefits increased 16.9 per cent or \$8.0 million to \$55.2 million and 19.3 per cent or \$18.0 million to \$111.3 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022. The increases were primarily due to new employees hired since mid-2022 in Airport operations and maintenance teams to serve the increased passenger and flight activity at the Airport.

Amortization of property and equipment, investment property and intangible assets increased 13.7 per cent to \$93.7 million and 4.8 per cent to \$173.2 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022. The increases were mainly due to the acceleration of amortization of certain assets during the first half of 2023.

Interest expense and other financing costs, net of interest income, decreased 12.3 per cent to \$72.7 million and 11.1 per cent to \$147.4 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022. The decreases were due to the increase in interest income associated with higher interest rates and unrestricted cash balances in the second quarter and first half of 2023, when compared to the same periods of 2022, and due to the incremental savings in interest costs from the early redemption of Series 2012–1 medium-term-notes ("MTNs") in June 2022.

#### **Net Operating Results**

The following table summarizes the GTAA's consolidated net operating results for the three- and six-month periods ended June 30, 2023 and 2022.

			For the	e periods	ended J	lune 30		
		Three m	onths		Six months			
Net Operating Results	2023	2022	Char	nge 1	2023	2022	Char	nge 1
(\$ millions)			\$	%			\$	%
Net Income	81.1	51.5	29.6	57.4	129.9	6.9	123.0	1779.1
Add: Interest and financing costs, net	72.7	82.9	(10.2)	(12.3)	147.4	165.7	(18.3)	(11.1)
Earnings before interest and financing costs, net	153.8	134.4	19.4	14.4	277.3	172.6	104.7	60.7
Add: Amortization <sup>2</sup>	93.7	82.4	11.3	13.7	173.2	165.2	8.0	4.8
EBITDA <sup>3</sup>	247.5	216.8	30.7	14.2	450.5	337.8	112.7	33.4
EBITDA Margin	53.4 %	<b>6</b> 56.5 %		(3.1)pp	50.7 %	<b>50.7 %</b>		— рр

<sup>1</sup> "% Change" and "%" are based on detailed actual numbers (not rounded as presented); "pp" are percentage points.

<sup>2</sup> Amortization of property and equipment, investment property and intangible assets.

<sup>3</sup> EBITDA is a non-GAAP financial measure.

During the three- and six-months ended June 30, 2023, the GTAA generated net income of \$81.1 million and \$129.9 million, respectively, an improvement in operating results of \$29.6 million and \$123.0 million, when compared to the same periods of 2022. The improvement in operating results was due to significantly higher revenues associated with the increase in operating activity, a decrease in interest expense, and a moderate increase in amortization relative to revenue growth, offset by a large increase in operating costs (before amortization) during the periods.

Earnings before interest and financing costs, and amortization ("EBITDA") increased 14.2 per cent to \$247.5 million and 33.4 per cent to \$450.5 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022. The increases in EBITDA were primarily due to the significant increase in revenues associated with higher operating activity, partially offset by the increase in operating costs (before amortization). EBITDA is a non-GAAP financial measure. Refer to section "Non-GAAP Financial Measures" of this MD&A for additional information.

The EBITDA margin decreased 3.1 percentage points to 53.4 per cent during the second quarter of 2023, when compared to the same period of 2022 due to the higher proportion of increased operating costs (before amortization) relative to the increase in revenues. The EBITDA margin was flat at 50.7 per cent during the first six months of 2023, when compared to the same period of 2022 due to the significant increase in revenues associated with higher operating activity, fully offset by the increase in operating costs (before amortization). EBITDA margin is a non-GAAP financial measure. Refer to section "Non-GAAP Financial Measures" of this MD&A for additional information.

#### **Summary of Quarterly Results**

Select unaudited consolidated quarterly financial information for the eight quarters ended September 30, 2021 through June 30, 2023, is set out in the following table.

	Quarter Ended								
	202	.3	2022				2021		
(\$ millions) <sup>1</sup>	Jun	Mar	Dec	Sep	Jun	Mar	Dec	Sep	
Revenues	464	426	403	422	384	283	275	246	
Operating expenses (excluding impairment of investment property and amortization) <sup>2</sup>	216	223	211	194	167	162	157	125	
Impairment of investment property	_	_	23	_	_	_	_	_	
Amortization <sup>2</sup>	94	79	101	74	82	83	81	90	
Earnings before interest and financing costs, net	154	124	68	154	135	38	37	31	
Interest and financing costs, net	73	75	77	80	83	83	84	89	
Net Income (Loss)	81	49	(9)	74	52	(45)	(47)	(58)	

<sup>1</sup> Rounding may result in the figures differing from the results reported in the condensed consolidated interim financial statements and consolidated financial statements.

<sup>2</sup> Amortization of property and equipment, investment property and intangible assets.

The GTAA's quarterly results are influenced by passenger activity and aircraft movements, which vary with travel demand associated with holiday periods and other seasonal factors. In addition, factors such as weather and economic conditions may affect operating activity, revenues and expenses. Changes in operating facilities at the Airport may affect operating costs, which may result in quarterly results not being directly comparable. Due to these factors and given the material impact of the COVID-19 pandemic on the GTAA's business and results of operations, the historical quarterly results may not be indicative of future trends.

# **CAPITAL PLAN, PROGRAMS AND PROJECTS**

#### **Current Capital Programs and Projects**

During the first six months of 2023, the GTAA funded capital investments primarily through operating cash flows. The GTAA may access the capital markets as required to fund future capital spend.

The GTAA's most significant current capital programs and projects, progress-to-date and capital funds expended are as follows:

#### 1) Airside Pavement Restoration Program

The 2020–2024 Airside Pavement Restoration Program is underway rehabilitating an estimated 1.5 million square metres of airside surfaces. The program is based on current pavement condition surveys and predictive restoration modelling. During 2023, the plans include rehabilitating approximately 0.26 million square meters of airside surfaces, including taxiways, apron slabs, and service roads. The overall budget for this program is \$257 million. From the inception of the Airside Pavement Restoration Program to June 30, 2023, the GTAA has expended \$191.6 million. Refer to the 'Airport Critical Infrastructure Program' ("ACIP") section for reimbursements of this project.

#### 2) Baggage-Handling Infrastructure Program

In 2018, the GTAA began the Baggage-Handling Infrastructure Program in both its terminals to add baggage-handling capacity, to improve system reliability and dependability, and to meet current as well as future anticipated baggage processing requirements. Phase 1 of the program commenced in the fourth quarter of 2018 and includes four design-build work packages that are intended to enhance the way the Airport's baggage processing systems operate, and to enhance the passenger experience. Three of the four work packages of Phase 1 are complete. The fourth work package was suspended during the COVID-19 pandemic and has now resumed. Phase 1 of the program, including the fourth

work package, is expected to be complete in 2024. The overall budget for Phase 1 of this program is \$235 million. From the inception of the Baggage-Handling Infrastructure Program to June 30, 2023, the GTAA has expended \$201.1 million.

#### 3) Biosecurity-enabled Check-In and Boarding Processing

The check-in and boarding systems at Toronto Pearson constitute an integral part of the passenger journey and involve multiple touchpoints. These existing systems have reached the end-of-support-life stage and need to be replaced. Additionally, the current systems do not support new and critical touchless and/or low-touch processes for all passengers. As a result, the GTAA has procured, received and is implementing the next-generation check-in solution at the Terminals as a replacement. The objective of this project is to achieve:

- increased passenger flow and decreased processing times creating more Airport capacity, reduced bottlenecks, and thus provide an improved passenger experience;
- greater flexibility to adapt to regulatory changes and airline implementations;
- increased operational stability and reduced check-in and boarding failures/incidents; and
- streamlined processes for check-in that eliminates touchpoints and reduces inputs for passengers that require additional assistance.

The overall budget for this project is \$35 million. From the inception of the Biosecurity-enabled Check-In and Boarding Processing project to June 30, 2023, the GTAA has expended \$11.7 million. Refer to the 'Airport Critical Infrastructure Program' section for reimbursements of this project.

#### 4) Border Modernization – Reduced Touch Immigration, Customs, and Health Clearance

In the fall of 2019, the GTAA and Canada Border Services Agency ("CBSA") undertook a comprehensive passenger-centric project called "Reimagining Arrivals" to review different approaches and technology for the CBSA border clearance processes. At that time, both organizations agreed on the critical need for a path forward to transform the arriving and connecting CBSA border clearance process in the airport environment. The process will continue to be modernized through technology while at the same time transition the service to the airport of the future by delivering "no-touch"/ reduced-touch processing while enhancing and improving passenger flow. The objective of this project is to achieve:

- faster passenger processing times;
- less face-to-face officer interaction and handling of documents;
- greater throughput of passengers in limited physical spaces;
- increased identification of fraudulent documents; and
- the use of industry-leading Digital Travel Credentials on the e-gates and kiosks to process passengers (instead of the physical passport) as the technology comes online in Canada.

The overall budget for this project is \$29 million. From the inception of the Border Modernization project to June 30, 2023, the GTAA has expended \$16.4 million. Refer to the 'Airport Critical Infrastructure Program' section for reimbursements of this project.

#### 5) Terminal 3 Temporary Arrivals & Transfer Facility ("T-SPIL")

The T-SPIL project will allow passengers to make international to domestic ("ITD") connections in a more streamlined way. The objective of the project is to create space for both CBSA and Canadian Air Transport Security Authority ("CATSA") to render services to connecting passengers. At present, all Terminal 3 ITD and international to international ("ITI") passengers must exit the secure area and be re-screened by CATSA to connect. A satellite primary inspection line will provide ITD and ITI passengers with an improved operational flow and passenger experience during the connections process while diminishing the connection time between flights using a secure area of the Terminal. The overall budget for this project is \$23 million. From the inception of the T-SPIL project in 2021 to June 30, 2023, the GTAA has expended \$14.9 million.

#### 6) Infield Concourse ("IFC") Modernization

The IFC modernization project will refurbish six existing gates and add five additional gates at the infield concourse located west of Terminal 3. The objective of the project is to accommodate passenger growth and maintain gate availability and resiliency during any operational disruptions caused by the various capital projects underway at

Terminals 1 and 3. The overall budget for this project is \$47 million. From the inception of the IFC modernization project to June 30, 2023, the GTAA has expended \$11.8 million.

#### **Airport Critical Infrastructure Program**

During 2022, Transport Canada agreed to \$140.0 million in new funding under the ACIP, representing 50 per cent of eligible expenditures of certain programs and projects, to help Toronto Pearson and to support continued air services and important transportation infrastructure projects at the Airport. The ACIP is intended to help airports mitigate the financial impact of the COVID-19 pandemic, as part of the Government of Canada's strategy to ensure that Canada's air transportation system provides Canadians with choice, connectivity and affordable air travel. The funding will be used to offset costs associated with GTAA's projects on the reconstruction of a runway; to develop and install new check-in service kiosks, boarding and border clearance systems; and to conduct further studies and produce a development concept to connect Toronto Pearson with the proposed extension of the Eglinton Crosstown Light Rail Transit ("LRT").

As part of the ACIP, the GTAA has received \$89.5 million in funding from Transport Canada. Of this balance, \$70.7 million was applied against eligible amounts spent on the Airside Pavement Restoration Program, Border Modernization, and the Biosecurity-enabled Check-In and Boarding Processing projects as at June 30, 2023. The balance of \$20.8 million, which relates to deferred payments under the Airside Pavement Restoration Program, has been recorded as a liability on the condensed statements of financial position as at June 30, 2023. These amounts are scheduled to be spent in 2023. Additionally, during the second quarter of 2023, the GTAA recorded a receivable of \$2.0 million representing additional spend under the Border Modernization project.

#### Transformative Capital Plan

Demand for air travel has come back strong and continues to grow. For the GTAA to meet the demands of additional passengers in the future, the Company is working with its partners to plan for smart growth, flexibility, and to invest in the future, now. The Company's TCP focuses on revitalizing Airport facilities, building for recovery, expanding capacity, and delivering new technologies.

The TCP will guide the GTAA's capital investments to:

- enhance the customer experience;
- create a sustainable future airport;
- build new revenue sources;
- drive operational performance and efficiency;
- build a digital future and smart capacity; and
- create an inclusive environment and a new value proposition for communities.

# **ASSETS AND LIABILITIES**

Total consolidated assets, liabilities and deficit and accumulated other comprehensive loss as at June 30, 2023 as compared to December 31, 2022, are set out in the following table.

	June 30,	December 31,	Change
(\$ millions)	2023	2022	2023 – 2022
Total assets	6,538.4	6,306.0	232.4
Total liabilities	7,275.2	7,177.3	97.9
Deficit and accumulated other comprehensive loss	(736.8)	(871.3)	134.5

As at June 30, 2023, when compared to December 31, 2022, the GTAA's total assets increased by \$232.4 million primarily due to increases of \$323.3 million in cash and \$25.5 million in restricted funds, offset by decreases of \$69.4 million in the net book value of property and equipment and \$45.0 million in the Airport Critical Infrastructure Program receivable. The GTAA's total liabilities increased by \$97.9 million primarily due to increases of \$78.6 million in accrued

interest and increased commercial paper borrowings in addition to \$20.8 million in deferred ACIP payments. Refer to the "Liquidity and Capital Resources" section for further details.

The deficit and accumulated other comprehensive loss of \$736.8 million as at June 30, 2023, as reported on the condensed interim consolidated statements of financial position, has decreased due to the earnings during the first half of 2023, which is attributable to the increase in passenger and flight activity.

# LIQUIDITY AND CAPITAL RESOURCES

The following table provides the calculation of consolidated free cash flow, net debt and key credit metrics for the GTAA for the periods indicated:

	For the periods ended June 30							
	Thi	ree montl	าร	ļ	Six months			
(\$ millions)	2023	2022	Change	2023	2022	Change		
Cash flows from operating activities	260.5	227.2	33.3	458.0	344.7	113.3		
Capital expenditures <sup>1</sup> - property and equipment	(56.3)	(26.2)	(30.1)	(127.2)	(61.2)	(66.0)		
Capital expenditures <sup>1</sup> -investment property	(0.3)	(1.2)	0.9	(1.3)	(2.9)	1.6		
Funds received under Airport Critical Infrastructure Program	16.4	_	16.4	89.5	_	89.5		
Interest Income	8.7	—	8.7	14.6	—	14.6		
Interest paid and other financing costs <sup>2</sup>	(128.3)	(122.7)	(5.6)	(164.7)	(170.0)	5.3		
Free Cash Flow <sup>3</sup>	100.7	77.1	23.6	268.9	110.6	158.3		
Decrease (Increase) in restricted funds	31.5	47.9	(16.4)	(25.5)	(0.6)	(24.9)		
Borrowings (Repayments), net	79.9	(308.1)	388.0	79.9	(308.1)	388.0		
Net Cash Inflow/(Outflow)	212.1	(183.1)	395.2	323.3	(198.1)	521.4		
				A	As at June 30			
				2023	2022	Change		
Total Debt				6,882.1	6,902.4	(20.3)		
Cash				(417.1)	(60.0)	(357.1)		
Restricted funds				(437.9)	(423.3)	(14.6)		
Net Debt <sup>4</sup>				6,027.1	6,419.1	(392.0)		

Key Credit Metrics (\$)			
Total Debt/Enplaned Passenger <sup>5</sup>	325	549	(40.8) %
Net Debt <sup>4</sup> /Enplaned Passenger <sup>5</sup>	285	511	(44.2) %

<sup>&</sup>lt;sup>(1)</sup> Capital expenditures - property and equipment relate to acquisition and construction of property and equipment and intangible assets; Capital expenditures - investment property are acquisition of investment property. Both are per the Consolidated Statements of Cash Flows in the Condensed Interim Consolidated Financial Statements as at June 30, 2023.

<sup>&</sup>lt;sup>(2)</sup> Interest paid and financing costs excludes non-cash items and reflects the cash payment activities of the Corporation, as per the Consolidated Statements of Cash Flows in the Condensed Interim Consolidated Financial Statements as at June 30, 2023.

<sup>(3)</sup> Free cash flow, a non-GAAP financial measure, is defined as cash flow from operating activities per the Consolidated Statement of Cash Flows, and ACIP grants received less interest and financing costs paid net of interest income, and capital expenditures (projects and property acquisitions). Refer to section "Non-GAAP Financial Measures".

<sup>(4)</sup> Net Debt, a non-GAAP financial measure, is gross debt less cash and restricted funds. Refer to section "Non-GAAP Financial Measures".

<sup>&</sup>lt;sup>(5)</sup> For credit purposes, enplaned passengers are defined as equal to half of total passengers and is based on the prior 12 months activity.

Cash flows from operations increased \$33.3 million to \$260.5 million and \$113.3 million to \$458.0 million during the three- and six-months ended June 30, 2023, respectively, when compared to the same periods of 2022, primarily due to the significant increase in revenues over the increase in costs.

Free cash flow increased \$23.6 million to \$100.7 million and \$158.3 million to \$268.9 million during the three- and sixmonths ended June 30, 2023, respectively, when compared to the same periods of 2022, primarily driven by the significant increase in cash flows from operations and the receipt of the ACIP grants, partially offset by the increase in capital expenditures. Free cash flow is a non-GAAP financial measure. Refer to "Non-GAAP Financial Measures" section for additional information.

Net cash inflow increased \$395.2 million to \$212.1 million and \$521.4 million to \$323.3 million during the three- and sixmonths ended June 30, 2023, respectively, when compared to the same periods of 2022, due to the increases in free cash flow, the incremental borrowings during the second quarter of 2023, offset by the early redemption of Series 2012-1 in June of 2022.

Gross Debt decreased by \$20.3 million to \$6.9 billion as at June 30, 2023 when compared to June 30, 2022 due to the annual payment of the Series 1999–1 revenue bond. Net Debt decreased by \$392.0 million to \$6.0 billion as at June 30, 2023 when compared to June 30, 2022 due to a decrease in gross debt and an increase in cash of \$357.1 million. Net Debt is a non-GAAP financial measure. Refer to section "Non-GAAP Financial Measures" of this MD&A for additional information.

Based on the prior 12 months passenger activity, the GTAA's total debt per enplaned passenger, one of the airport industry's key ratings or financial metrics, declined from \$549 as at June 30, 2022 to \$325 as at June 30, 2023 due to a reduction in gross debt and significantly higher passenger volumes; and net debt per enplaned passenger declined from \$511 as at June 30, 2022 to \$285 as at June 30, 2023 due to the same reasons and a higher ending cash balance. Net debt per enplaned passenger is a non-GAAP financial measure. Refer to section "Non-GAAP Financial Measures" for additional information.

An overall Capital Markets Platform has been established by the GTAA with the Master Trust indenture ("MTI") setting out the security and other common terms and conditions of all debt, including bank facilities, revenue bonds and MTNs. The Platform has been used to fund certain capital programs, and the GTAA expects to continue to access the capital markets to fund capital programs and to refinance maturing debt as and when needed.

The objective of the GTAA's investment and cash management strategy is to ensure adequate liquidity so that the cash requirements for operations, capital programs, and other demands, such as the ability to withstand air traffic disruptions, are met, and to access capital markets as may be required. The GTAA's net liquidity position (including cash) as at June 30, 2023 was approximately \$1.8 billion. The GTAA monitors its cash flow requirements and conducts consistent analysis of trends and expected fluctuations in the Company's liquidity and capital resources. Additionally, effective June 2023, the GTAA has implemented a number of new financial risk resilience measures including achieving and maintaining a target cash on hand equal to approximately 300 days of daily operating expenses. Management believes that such a target increases the Company's ability to withstand disruptions to travel which would drive reduced cash flows. Given the availability of its credit facilities, its restricted fund balances, the potential ability to access the capital markets, government assistance to date, positive cash flow from operations, its effective management of capital expenditures, and its cash-on-hand, the GTAA does not anticipate any funding shortfalls and expects to continue to meet its payment obligations as they come due.

The GTAA's long-term debt obligations as issued under its MTI have been assigned credit ratings by Standard & Poor's Rating Service ("S&P") and Moody's Investors Service, Inc. ("Moody's") of "A+" with a stable outlook and "Aa3" with a stable outlook, respectively. The GTAA's CP obligations have been assigned a credit rating of "R-1 (low)" and an issuer rating of "A (high)" by DBRS Morningstar ("DBRS").

Ratings are intended to provide investors with an independent assessment of the credit quality of the GTAA's debt. These ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time by the rating organization. Each rating should be evaluated independently of any other rating. The GTAA's Annual Information Form for the year ended December 31, 2022 contains more detailed information about the GTAA's credit ratings.

As at June 30, 2023, the GTAA had borrowing capacity available under its Operating Credit Facility of \$1.3 billion, available under its Letter of Credit Facility of \$36.9 million and unrestricted cash of \$417.1 million, for an aggregate of \$1.8 billion in total available liquidity. The unrestricted cash was invested in short-term, highly liquid investment instruments in line with the GTAA's Investment Policy and the MTI.

Liquidity and Credit Facilities (\$ millio	ons)			June 30, 2023		December 31, 2022
Source	Currency	Expiry	Size	Drawn / CP Backstop / Issued	Available	Available
Cash and cash equivalents	CAD				417.1	93.8
Credit facilities:						
1) Operating Credit Facility <sup>1,2</sup>	CAD	May 31, 2025	1,400.0	_	1,400.0	1,400.0
Commercial paper backstop <sup>2</sup>				79.9	(79.9)	_
Available for general use					1,320.1	1,400.0
2) Letter of Credit Facility	CAD	May 31, 2024	150.0	113.1	36.9	36.9
			1,550.0	193.0	1,357.0	1,436.9
Total net liquidity (including cash)					1,774.1	1,530.7
3) Hedge Facility <sup>3</sup>	CAD	Per contract	150.0	_	150.0	150.0
Total credit facilities and cash			1,700.0	193.0	1,924.1	1,680.7

<sup>1</sup> The Operating Credit Facility is a committed bank facility which is revolving in nature.

<sup>2</sup> As at June 30, 2023, there was \$79.9 million outstanding CP to backstop.

<sup>3</sup> The Hedge Facility is a non-cash facility and allows the Corporation to enter into derivative transactions. Any amounts reported represent 'mark-to-market' losses on outstanding contracts.

The GTAA maintains the credit facilities set out in the above table. These facilities rank *pari passu* with outstanding debt under the MTI by way of a pledged bond issued to the banking syndicate. The \$1.4 billion Operating Credit Facility is used for general corporate purposes to fund capital projects or operating expenses as required, backstop the CP program and provide flexibility on the timing for accessing the capital markets. As part of the GTAA's CP program, any CP outstanding at any given time is fully backstopped by the Operating Credit Facility. As at June 30, 2023, \$79.9 million CP was outstanding, no amounts were drawn from the Operating Credit Facility, \$113.1 million of the \$150.0 million Letter of Credit Facility was utilized, and there were no outstanding contracts under the \$150.0 million hedge facility.

As at June 30, 2023, the GTAA had a working capital surplus of \$148.3 million, computed by subtracting current liabilities from current assets. This was primarily due to the large cash balance, as a result of the new financial risk resilience measure, offset by the interest payable on long-term debt. Working capital is a financial metric that measures the short-term liquidity for those assets that can readily be converted into cash to satisfy both short-term liabilities and near-term operating costs and capital expenditures. Given the GTAA's total available liquidity of \$1.8 billion, Management believes that the available credit under the Operating Credit Facility, its cash flows from operations, cash-on-hand and the GTAA's ability to access the capital markets provide sufficient liquidity for the GTAA to meet its financial obligations and other current liabilities as they come due.

The following table analyzes the GTAA's short- and long-term contractual obligations in nominal dollars as at June 30, 2023 by relevant maturity groupings based on the remaining period at the date of the statement of financial position to the contractual maturity date. It does not include pension and post-retirement benefit obligations as maturities are variable based on timing of individuals leaving the plan. The table has been prepared based on the aggregate contractual

undiscounted cash flows based on the earliest date on which the GTAA can be required to pay. The debt obligations include both principal and interest cash flows.

		Payments Due by Period							
Contractual Obligations (\$ millions)	Total	Less than 1 year	1 year to 3 years	4 years to 5 years	Thereafter				
Accounts payable and accrued liabilities	223.9	223.9	_	_	_				
Purchase obligations <sup>1</sup>	926.2	333.9	285.9	83.7	222.7				
Commercial paper	79.9	79.9	—	—	—				
Long-term debt principal	6,776.0	23.4	51.5	879.9	5,821.2				
Interest payable on long-term debt	3,802.3	321.8	638.8	621.4	2,220.3				
	11,808.3	982.9	976.2	1,585.0	8,264.2				

<sup>1</sup> Purchase obligations include commitments for goods and services contracts as at June 30, 2023 the GTAA entered into that are required to operate the Corporation in the ordinary course of business over the next few years. It also includes capital commitments of approximately \$220.0 million.

Accounts payable, accrued liabilities and purchase obligations are expected to be funded through cash-on-hand and operating cash flows, while long-term debt obligations and related interest payable are expected to be funded primarily through a combination of borrowings from accessing the capital markets and cash flows generated from operations.

In connection with the operation and development of the Airport, the GTAA had capital commitments outstanding as at June 30, 2023 of approximately \$220.0 million, compared to \$186.2 million at December 31, 2022. In the short term, the GTAA expects to fund these commitments primarily through cash-on-hand and operating cash flows.

A measure of the GTAA's ability to service its indebtedness is its ability to comply with certain covenants in the MTI. The MTI contains a Rate Covenant, consisting of two financial tests (an operating covenant and debt service covenant) such that: (i) Revenues in each Fiscal Year are sufficient to make all required debt service payments and deposits in funds and reserve funds, and all other payments required to be made by the GTAA in the ordinary course of its consolidated business; and (ii) Net Revenues, together with any Transfer from the General Fund in each Fiscal Year, equal to at least 125 per cent of the Annual Debt Service for each Fiscal Year; (as such capitalized terms are defined in the MTI). Both financial tests exclude amortization of property and equipment, investment property and intangible assets from expenses, and impairments. The debt service covenant does, however, include a notional amortization, over a 30-year period of outstanding debt. Inclusion of the notional debt amortization further determines whether net revenues are sufficient to retire debt over 30 years, which is considered appropriate for an infrastructure provider with significant, long-term use assets. The GTAA typically sets its rates and charges, fees and rentals so that these two covenants under the MTI are met.

## **NON-GAAP FINANCIAL MEASURES**

Throughout this MD&A, there are references to the following performance measures which in Management's view are valuable in assessing the economic performance of the GTAA. While these financial measures are not defined by the International Accounting Standards Board, and they are referred to as non-GAAP measures which may not have any standardized meaning, they are common benchmarks in the industry, and are used by the GTAA in assessing its operating results, including operating profitability, cash flow and investment program.

#### EBITDA and EBITDA Margin

EBITDA is earnings from operations before interest and financing costs, and amortization. EBITDA margin is EBITDA divided by revenues. EBITDA is a commonly used measure of a company's operating performance. This is used to evaluate the GTAA's performance without having to factor in financing and accounting decisions.

#### **Free Cash Flow**

Free Cash Flow ("FCF") is cash flow from operating activities, per the consolidated statements of cash flows, and ACIP grants received less capital expenditures (property and equipment, and investment property) and interest and financing

costs paid, net of interest income (excluding non-cash items). FCF is used to assess funds available for debt reduction or future investments within Toronto Pearson.

#### Net Debt

Net Debt is defined as gross debt less cash and restricted funds.

#### Net Debt per Enplaned Passenger

Net Debt per Enplaned Passenger is defined as net debt over total enplaned passengers ("EPAX"). For credit metric purposes, EPAX is defined as equal to half of total passengers and is based on the prior 12-months' activity. EPAX is widely used in the aviation industry and represents a passenger boarding a plane at a particular airport. Net debt per EPAX is commonly used by airports and other users to assess an appropriate debt burden for an airport.

#### **Net Liquidity**

Net liquidity is defined as the total of the borrowing capacity available for general corporate purposes under its Operating Credit Facility, capacity available under its Letter of Credit Facility and unrestricted cash. Net liquidity is important for demonstrating how easily the GTAA can pay off its short-term liabilities and debts and how long it can cover its total costs.

# SIGNIFICANT ACCOUNTING POLICIES AND ESTIMATES

The significant accounting policies of the GTAA and changes thereto are set out in Notes 2 and 3, respectively, of the Condensed Interim Consolidated Financial Statements as at June 30, 2023 and 2022. These consolidated financial statements include the accounts of the GTAA consolidated with those of its wholly-owned and controlled subsidiaries, MGI and ACI. All inter-company transactions, balances, revenues and expenses have been eliminated on consolidation.

The GTAA has adopted the following amendments effective January 1, 2023. These changes were made in accordance with the applicable transitional provisions.

# Amendments to IAS 1, Presentation of Financial Statements and IAS 8, Accounting Policies, Changes in Accounting Estimates and Errors:

These standards were amended to introduce the definition of an accounting estimate and include other amendments to IAS 8 to help entities distinguish changes in accounting estimates from changes in accounting policies. The amendments are effective for annual periods beginning on or after January 1, 2023. These amendments did not have a material impact on the consolidated financial statements.

#### ACCOUNTING STANDARDS ISSUED BUT NOT YET APPLIED

#### Amendment to IAS 1, Presentation of Financial Statements – Classification of Liabilities as Current or Non-Current:

This amendment states that an entity shall classify a liability as current when it does not have the right at the end of the reporting period to defer settlement of liability for at least 12 months after the reporting period. The entity is required to disclose information about the timing of settlement to enable users of the financial statements to understand the impact of the liability on the entity's financial position. The amendment is effective for annual periods beginning on or after January 1, 2024. These amendments are not expected to have a material impact on the consolidated financial statements.

## **RELATED PARTY TRANSACTIONS**

As a corporation without share capital, the GTAA has Members rather than shareholders. The Members of the GTAA are also its directors. The GTAA is governed by a 15-member Board of Directors. Seven Directors are elected by the Members from candidates who are identified and assessed through a search process. Five Directors are elected by the Members from candidates nominated by the following municipalities: the regional municipalities of York, Halton, Peel

and Durham, and the City of Toronto. Two Directors are elected by the Members from nominees of the Government of Canada and one Director is elected by the Members from a nominee of the Province of Ontario. Currently, there are two vacancies.

The Government of Canada and its respective government-related entities are related parties for accounting purposes only due to their ability to nominate Members, and due to the material nature of the Ground Lease. In accordance with International Financial Reporting Standards ("IFRS"), this meets the definition of significant influence, but not control. The GTAA has applied the exemption for government-related entities to disclose only significant transactions.

The GTAA's related parties also include Key Management personnel. Key Management includes the President and Chief Executive Officer ("CEO"), the Chief Financial Officer ("CFO"), the Chief Operating Officer ("COO") and other executives who have the authorities and responsibilities for planning, directing and controlling the activities of the GTAA. As at June 30, 2023, the GTAA had normal course transactions with Key Management personnel in the ordinary course of their employment with the GTAA. The GTAA's Board of Directors collectively oversee the management and operation of the Airport. The Board of Directors are, only for the purposes hereof, also considered Key Management, although all are independent of Management under applicable securities policies. In this respect, the GTAA only had normal course transactions with respect to compensation paid in connection with their role as an independent Director.

# INTERNAL CONTROLS AND PROCEDURES

#### Disclosure Controls and Procedures and Internal Controls over Financial Reporting

Disclosure controls and procedures within the Corporation have been designed to provide reasonable assurance that all relevant information is identified to its CEO, its CFO and its Disclosure Committee to ensure appropriate and timely decisions are made regarding public disclosure.

Internal controls over financial reporting have been designed by Management, under the supervision of and with the participation of the Corporation's CEO and CFO, to provide reasonable assurance regarding the reliability of the Corporation's financial reporting and its preparation of financial statements for external purposes in accordance with IFRS.

The Corporation has filed certifications as required by National Instrument 52-109, *Certification of Disclosure in Issuers' Annual and Interim Filings*, signed by the Corporation's CEO and CFO, that report on the appropriateness of the financial disclosure, the design and effectiveness of the Corporation's disclosure controls and procedures and the design and effectiveness of internal controls over financial reporting.

The Corporation's Audit Committee reviewed this MD&A and the condensed interim consolidated financial statements, and approved these documents prior to their release.

#### Management's Report on Disclosure Controls and Procedures

Management, under the supervision of and with the participation of the Corporation's CEO and CFO, evaluated the effectiveness of the Corporation's disclosure controls and procedures (as defined under National Instrument 52-109) and concluded, as at June 30, 2023, that such disclosure controls and procedures were effective.

#### Management's Report on Internal Controls over Financial Reporting

Management, under the supervision of and with the participation of the Corporation's CEO and CFO, evaluated the effectiveness of the Corporation's internal controls over financial reporting (as defined under National Instrument 52-109). In making this evaluation, Management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") in Internal Control — Integrated Framework (2013). Based on that evaluation, Management and the CEO and CFO have concluded that, as at June 30, 2023, the Corporation's internal controls over financial reporting were effective. This evaluation took into consideration the Corporation's Corporate Disclosure Policy and the functioning of its Disclosure Committee.

No changes were made in internal controls over financial reporting during the quarter ended June 30, 2023 that have materially affected, or are reasonably likely to materially affect, the Corporation's internal controls over financial

reporting. Management will continue to monitor the effectiveness of its internal controls over financial reporting and disclosure controls and procedures and may make modifications from time to time as considered necessary or desirable.

## **RISK FACTORS**

The GTAA, its operations and its financial results are subject to certain risks. The GTAA's Board of Directors is accountable for the oversight of the key enterprise risks of the GTAA's business and is responsible for determining that Management has effective policies and procedures to identify, assess and manage such risks.

The GTAA has established an Enterprise Risk Management ("ERM") program that provides a disciplined approach for identifying, assessing, treating and managing risks, and the integration of risk considerations into strategy and opportunity. This enterprise-wide approach enables business and external risks to be managed and aligned with the GTAA's strategic priorities and goals. Specific risks are monitored by each of the four board committees and the board monitors significant strategic risks quarterly.

Please see the Corporation's most recent Annual Information Form available on www.sedar.com for a discussion of risk factors that could materially affect the GTAA's business, operating results, and financial condition. The risk factors described in the Annual Information Form are not the only risks and uncertainties that the Corporation faces. Additional risks and uncertainties not presently known to the GTAA or that the GTAA considers immaterial may also materially and adversely affect its business operations.

# CAUTION REGARDING FORWARD-LOOKING INFORMATION

This document contains certain forward-looking statements or forward-looking information about the GTAA. This forward-looking information is based on a variety of assumptions and is subject to risks and uncertainties. There is significant risk that predictions, forecasts, conclusions and projections which constitute forward-looking information, will not prove to be accurate, that the assumptions may not be correct and that actual results may vary from the forward-looking information.

Words such as "believe", "expect", "plan", "predict", "project", "intend", "estimate", "preliminary", "anticipate", and similar expressions, as well as future or conditional verbs such as "will", "may", "should", "would" and "could" often identify forward-looking information. Specific forward-looking information in this document includes, among others, statements regarding the following: expected domestic and international passenger traffic and cargo; expected return to pre-COVID-19 passenger and flight levels; investment in the Airport including with respect to capital projects and physical infrastructure; future Airport demand or activity; the GTAA's borrowing requirements and its ability to access the capital markets; the GTAA's ability to comply with covenants; debt levels and service costs; revenues, cash flows, working capital and liquidity and no funding shortfalls; terminal, airside, infield and other capital developments at the Airport and the funding of the developments; budgets and expenditures relating to capital programs and the funding of construction and commencement of operations of facilities currently planned or under construction at the Airport; the use of certain restricted reserve funds; and the funding of outstanding capital commitments.

The forward-looking information is based on a variety of material factors and assumptions including, but not limited to, whether: population continues to grow in the long term; employment and personal income provide the basis for increased aviation demand in the Greater Toronto Area; the Canadian, United States, and global economies grow at expected levels; air carrier capacity meets the demand for air travel in the Greater Toronto Area; the growth and sustainability of air carriers contributes to aviation demand in the Greater Toronto Area; the impact of costs associated with new processes, technology solutions and facility enhancements are recoverable in the ordinary course; the Greater Toronto Area continue to attract domestic and international travelers; no other significant event such as a pandemic, natural disaster, or other calamity occur and have an impact on the ordinary course of business or the macroeconomic environment; the GTAA will be able to access the capital markets at competitive terms and rates; and no significant cost overruns relating to capital projects occur. These assumptions are based on information currently available to the GTAA, including information obtained by the GTAA from third-party experts and analysts.

Risk factors that could cause actual results to differ materially from the results expressed or implied by forward-looking information include, but are not limited to: public health emergencies; air carrier instability; passenger volumes; inability to meet business objectives; non-payment by customers; the GTAA's ability to comply with covenants under its Master Trust Indenture and credit facilities; continuing volatility in current and future economic activity including shocks to the macroeconomic environment (e.g. changes in fuel prices, inflation, currencies, employment and spending); capital market conditions and credit rating risk; competition from other airports; wars (including the military conflict between Russia and Ukraine), riots or political action; labour disruptions; disruptions caused by extreme weather, natural disasters or other events which impact air industry networks; geopolitical unrest; acts of terrorism or cyber-security threats; disruptions to information technology infrastructure; the loss of key personnel; changes in laws or regulations including rate regulation; adverse amendments to the Ground Lease; the use of telecommunications and ground transportation as alternatives to air travel; loss of commercial revenues; carbon emission costs and restrictions; adverse regulatory developments or proceedings; environmental factors and climate change; changing attitudes towards air travel; the availability of aviation liability and other insurance; the timing of recovery and receipt of insurance proceeds; construction risk; legal proceedings and litigation; and other risks detailed from time to time in the GTAA's publicly filed disclosure documents and, in particular, those identified in the Annual Information Form available at www.sedar.com.

The forward-looking information contained in this document represents expectations as of the date of this document and is subject to change. Except as required by applicable law, the GTAA disclaims any intention or obligation to update or revise any forward-looking information whether as a result of new information or future events or for any other reason.

# Condensed Interim Consolidated Financial Statements of the Greater Toronto Airports Authority

June 30, 2023



# **Greater Toronto Airports Authority Condensed Consolidated Statements of Financial Position**

		December 31
(unaudited) (in thousands of Canadian dollars)	2023	2022
Assets	\$	\$
Current assets		
Cash and cash equivalents	417,084	93,804
Restricted funds	81,285	68,724
Accounts receivable	91,704	92,975
	2,000	47,000
Airport Critical Infrastructure Program receivable (Note 4)	•	
Inventory	17,488	15,196
Prepaids	12,548	5,642
New convertences	622,109	323,341
Non-current assets	256 602	242 (52
Restricted funds	356,603	343,653
Intangibles and other assets	138,671	147,304
Property and equipment (Note 5)	4,916,947	4,986,386
Investment property	434,643	439,598
Post-employment benefit asset	69,442	65,686
	6,538,415	6,305,968
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	223,923	216,760
Security deposits and deferred revenue	65,483	69,239
Deferred Airport Critical Infrastructure Program payment (Note 4)	20,770	_
Long-term debt (Note 6)	163,680	85,128
	473,856	371,127
Non-current liabilities		
Deferred credit	5,689	6,790
Post-employment benefit liabilities	10,597	10,674
Long-term debt (Note 6)	6,718,433	6,717,232
Deferred ground rent payable	66,661	65,103
Other liabilities	_	6,390
	7,275,236	7,177,316
Deficit and Accumulated Other Comprehensive Loss	(736,821)	(871,348)
F F F F	6,538,415	6,305,968

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

# **Greater Toronto Airports Authority Condensed Consolidated Statements of Operations and Comprehensive Income**

	Three Month June 3		Six Months Ended June 30		
(unaudited) (in thousands of Canadian dollars)	2023	2022	2023	2022	
	\$	\$	\$	\$	
Revenues					
Landing fees	101,563	92,818	202,448	168,703	
General terminal charges	60,219	51,567	119,048	90,972	
Airport improvement fees	153,770	107,282	283,619	166,439	
Car parking and ground transportation	57,638	44,565	111,108	72,479	
Concessions	36,459	27,057	66,243	51,992	
Rentals	39,556	37,683	79,167	73,772	
Other	14,553	22,775	27,803	42,075	
	463,758	383,747	889,436	666,432	
Operating Expenses					
Ground rent	53,474	42,280	101,224	73,153	
Goods and services	104,652	74,315	220,614	156,036	
Salary, wages and benefits	55,237	47,260	111,328	93,322	
Payments-in-lieu of real property taxes	2,907	3,052	5,815	6,104	
Amortization of property and equipment	84,627	73,800	156,578	145,748	
Amortization of intangibles	5,815	5,426	10,335	13,123	
Amortization of investment property	3,225	3,160	6,219	6,284	
	309,937	249,293	612,113	493,770	
Earnings before interest and financing costs, net	153,821	134,454	277,323	172,662	
Interest income	8,606	2,219	14,545	3,569	
Interest expense on debt instruments and other financing					
costs	(81,319)	(85,131)	(161,925)	(169,316)	
Interest and financing costs, net (Note 6)	(72,713)	(82,912)	(147,380)	(165,747)	
Net Income	81,108	51,542	129,943	6,915	
Items that will be reclassified subsequently to Net Income:					
Amortization of terminated hedges and interest rate swap	271	348	543	697	
Items that will not be reclassified subsequently to Net Income:					
Pension and non-pension remeasurements, net	1,113	1,216	4,041	6,446	
Other Comprehensive Income	1,384	1,564	4,584	7,143	
Total Comprehensive Income	82,492	53,106	134,527	14,058	

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

# **Greater Toronto Airports Authority Condensed Consolidated Statements of Changes in Deficit and Accumulated Other Comprehensive Loss**

For six months ended June 30, 2023		Accumulated Other Comprehensive	
(unaudited) (in thousands of Canadian dollars)	Deficit	Loss	Total
	\$	\$	\$
Balance, January 1, 2023	(855,137)	(16,211)	(871,348)
Net Income	129,943	_	129,943
Amortization of terminated hedges and interest rate swap	_	543	543
Pension and non-pension remeasurements, net	4,041	_	4,041
Total Comprehensive Income for the period	133,984	543	134,527
Balance, June 30, 2023	(721,153)	(15,668)	(736,821)

For six months ended June 30, 2022 (unaudited) (in thousands of Canadian dollars)	Deficit	Accumulated Other Comprehensive Loss	Total
	\$	\$	\$
Balance, January 1, 2022	(929,073)	(17,502)	(946 <i>,</i> 575)
Net Income	6,915	—	6,915
Amortization of terminated hedges and interest rate swap	_	697	697
Pension and non-pension remeasurements, net	6,446	_	6,446
Total Comprehensive Income for the period	13,361	697	14,058
Balance, June 30, 2022	(915,712)	(16,805)	(932,517)

# **Greater Toronto Airports Authority Condensed Consolidated Statements of Cash Flows**

For six months ended June 30 (unaudited) (in thousands of Canadian dollars)	2023	2022
Cash Flows from (used in) Operating Activities	<u> </u>	\$
Net Income	129,943	6,915
Adjustments for:	123,540	0,010
Amortization of property and equipment	156,578	145,748
Amortization of intangibles and other assets	12,883	15,672
Amortization of investment property	6,219	6,284
Post-employment benefit plans	208	1,183
Interest and financing costs, net	147,380	165,747
Amortization of deferred credit	(1,101)	(1,101)
Deferred ground rent payable	1,558	231
Changes in working capital and other:	1,550	231
Accounts receivable	1,270	13,711
Prepaids	(6,906)	(6,071)
Inventory	(2,292)	(88)
Accounts payable and accrued liabilities	22,385	12,225
Security deposits and deferred revenue	(3,756)	(15,716)
Other liabilities	(6,390)	(13,710)
	457,979	344,740
Cash Flows from (used in) Investing Activities	-37,575	544,740
Acquisition and construction of property and equipment and intangible assets	(127,171)	(61,228)
Funds received under the Airport Critical Infrastructure Program (Note 4)	89,493	(01,220)
Acquisition and construction of investment property	(1,264)	(2,882)
Increase in restricted funds	(25,511)	(649)
	(64,453)	(64,759)
Cash Flows from (used in) Financing Activities	(01)1007	(01)/00/
Repayment of medium-term notes and long-term debt	_	(388,000)
Commercial paper, net	79,861	79,881
Interest paid and other financing costs	(164,653)	(173,582)
Interest received	14,546	3,569
	(70,246)	(478,132)
Net Cash Inflow (Outflow)	323,280	(198,151)
Cash and cash equivalents, beginning of period	93,804	258,194
Cash and cash equivalents, beginning of period	417,084	60,043
	417,004	00,043

As at June 30, 2023, cash and cash equivalents consisted of cash of \$86.8 million (December 31, 2022 – \$52.3 million) and cash equivalents of \$330.3 million (December 31, 2022 – \$41.5 million).

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

# Notes to the Condensed Interim Consolidated Financial Statements

For the six months ended June 30, 2023 and 2022 (unaudited) (Unless otherwise stated, all amounts are in thousands of Canadian dollars)

# 1. BASIS OF PRESENTATION

These condensed interim consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") and International Accounting Standards ("IAS") as issued by the International Accounting Standards Board applicable to the preparation of interim financial statements, including IAS 34, Interim Financial Reporting. As these condensed interim consolidated financial statements do not include all information required for annual financial statements, these condensed interim consolidated financial statements should be read in conjunction with the 2022 annual financial statements.

In applying the Greater Toronto Airports Authority's ("GTAA") accounting policies, as described in Note 2, Significant Accounting Policies, management is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. Accounting estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

# 2. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies used in the preparation of these condensed interim consolidated financial statements are the same accounting policies and methods of computation as those disclosed in the December 31, 2022 consolidated financial statements except as described below.

These condensed interim consolidated financial statements were approved for issue on August 9, 2023 by the Audit Committee of the Board of Directors.

## **Changes in Accounting Policy and Disclosures**

The GTAA has adopted the following amendments effective January 1, 2023. These changes were made in accordance with the applicable transitional provisions.

# Amendments to IAS 1, Presentation of Financial Statements and IAS 8, Accounting Policies, Changes in Accounting Estimates and Errors:

These standards were amended to introduce the definition of an accounting estimate and include other amendments to IAS 8 to help entities distinguish changes in accounting estimates from changes in accounting policies. The amendments are effective for annual periods beginning on or after January 1, 2023. These amendments did not have a material impact on the consolidated financial statements.

# 3. ACCOUNTING STANDARDS ISSUED BUT NOT YET APPLIED

## Amendment to IAS 1, Presentation of Financial Statements – Classification of Liabilities as Current or Non-Current:

This amendment states that an entity shall classify a liability as current when it does not have the right at the end of the reporting period to defer settlement of liability for at least 12 months after the reporting period. The entity is required

to disclose information about the timing of settlement to enable users of the financial statements to understand the impact of the liability on the entity's financial position. The amendment is effective for annual periods beginning on or after January 1, 2024. These amendments are not expected to have a material impact on the consolidated financial statements.

# 4. AIRPORT CRITICAL INFRASTRUCTURE PROGRAM

As part of the Airport Critical Infrastructure Program ("ACIP"), the GTAA has received \$89.5 million in funding from Transport Canada. Of this balance, \$70.7 million was applied against eligible amounts spent on approved infrastructure projects as at June 30, 2023. The balance of \$20.8 million, which relates to deferred payments under the program, has been recorded as a liability on the condensed statements of financial position as at June 30, 2023. These amounts are scheduled to be spent in 2023 on eligible amounts and thus applied in the same manner. Additionally, during the second quarter of 2023, the GTAA recorded a receivable of \$2.0 million representing additional spend under certain projects in the program.

# 5. PROPERTY AND EQUIPMENT

Property and equipment are comprised of:

			June 30, 2023				
	Terminal and Airside Assets	Baggage Handling Systems	Improvements to Leased Land	Runways and Taxiways	Airport Operating Assets	Assets Under Construction	Total
	\$	\$	\$	\$	\$	\$	\$
Cost							
Balance, beginning of year	7,133,810	460,259	9,480	664,945	765,994	264,667	9,299,155
Additions, net of government grants	45	_	_	_	_	87,152	87,197
Disposals	(58)	_	_	(40,651)	_	_	(40,709)
Transfers	23,136	1,582	_	1,066	22,983	(48,767)	_
Balance, end of period	7,156,933	461,841	9,480	625,360	788,977	303,052	9,345,643
Accumulated amortization							
Balance, beginning of year	3,237,578	265,954	4,116	318,023	487,098	_	4,312,769
Amortization expense	111,231	8,152	79	11,900	25,216	_	156,578
Disposals	_	_	_	(40,651)	_	_	(40,651)
Transfers	(2,592)	_	_	2,592	_	_	_
Balance, end of period	3,346,217	274,106	4,195	291,864	512,314	_	4,428,696
Net book value, end of period	3,810,716	187,735	5,285	333,496	276,663	303,052	4,916,947

December 31, 2022

	Terminal and Airside Assets	Baggage Handling Systems	Improvements to Leased Land	Runways and Taxiways	Airport Operating Assets	Assets Under Construction	Total
	\$	\$	\$	\$	\$	\$	\$
Cost							
Balance, beginning of year	7,105,045	456,126	9,480	597,754	735,915	247,899	9,152,219
Additions	191	_	_	_	_	169,937	170,128
Disposals	(21,927)	_	_	_	(1,265)	_	(23,192)
Transfers	50,501	4,133	_	67,191	31,344	(153,169)	_
Balance, end of period	7,133,810	460,259	9,480	664,945	765,994	264,667	9,299,155
Accumulated amortization							
Balance, beginning of year	3,060,447	249,992	3,958	275,377	435,669	_	4,025,443
Amortization expense	198,661	15,962	158	42,646	53,047	_	310,474
Disposals	(21,530)	_	—	_	(1,618)	_	(23,148)
Balance, end of year	3,237,578	265,954	4,116	318,023	487,098	_	4,312,769
Net book value, end of period	3,896,232	194,305	5,364	346,922	278,896	264,667	4,986,386

As at June 30, 2023, 303.1 million (December 31, 2022 – 264.7 million) of property and equipment was under construction and not yet subject to amortization. Included in this amount is 12.5 million (December 31, 2022 – 11.3 million) of capitalized interest. During the six months ended June 30, 2023, borrowing costs for active projects were capitalized at the rate of 4.8 per cent, which represents the weighted-average cost of the GTAA's general borrowings (January 1 to June 30, 2022 – 4.7 per cent).

# 6. LONG-TERM DEBT, COMMERCIAL PAPER AND CREDIT FACILITIES

As at June 30, 2023, long-term debt and commercial paper ("CP"), net of unamortized discounts and premiums and accrued interest, consisted of:

Series	Coupon Rate	Maturity Date	Principal Amount	June 30, 2023	December 31, 2022
Revenue Bonds			\$	\$	\$
1997–3	6.45%	December 3, 2027	321,500	321,375	321,314
1999–1	6.45%	July 30, 2029	199,511	204,272	204,241
Medium-Term Notes					
2000-1	7.05%	June 12, 2030	526,550	527,420	527,535
2001–1	7.10%	June 4, 2031	492,150	491,982	492,018
2002–3	6.98%	October 15, 2032	468,960	475,384	475,523
2004–1	6.47%	February 2, 2034	567,428	578,338	578,377
2010-1	5.63%	June 7, 2040	400,000	399,067	399,127
2011–1	5.30%	February 25, 2041	600,000	607,752	607,842
2011–2	4.53%	December 2, 2041	400,000	398,863	398,902
2018–1	3.26%	June 1, 2037	500,000	498,326	498,317
2019–1	2.73%	April 3, 2029	500,000	501,449	501,368
2019–2	2.75%	October 17, 2039	900,000	898,946	898,913
2020–1	1.54%	May 3, 2028	500,000	499,233	499,074
2021–1	3.15%	October 5, 2051	400,000	399,845	399,809
				6,802,252	6,802,360
Commercial paper borrow	wings		79,861	79,861	_
				6,882,113	6,802,360
Less: Current portion (inc	luding accrued inte	rest)		(163,680)	(85,128)
				6,718,433	6,717,232

As at June 30, 2023, accrued interest included in the current portion of the long-term debt was \$83.8 million (December 31, 2022 – \$61.7 million).

As at June 30, interest and financing costs, net, consisted of the following:

	Three Months Ended June 30		Six Months I June 30	
	<b>2023</b> 2022		2023	2022
	\$	\$	\$	\$
Interest income	8,606	2,219	14,545	3,569
Interest expense on debt instruments	(81,278)	(84,288)	(161,353)	(167,662)
Capitalized interest	1,780	867	3,164	1,776
Amortization of terminated hedges and interest rate swap	(271)	(348)	(543)	(697)
Other financing fees	(771)	(1,362)	(1,635)	(2,733)
Deferred ground rent interest accretion	(779)	—	(1,558)	—
	(81,319)	(85,131)	(161,925)	(169,316)
Interest and financing costs, net	(72,713)	(82,912)	(147,380)	(165,747)

Set out below is a comparison of the amounts that would be reported if long-term debt amounts were reported at fair values. Fair values were based on quoted market rates for GTAA bonds as at the date of the condensed interim consolidated statements of financial position. The fair values are within Level 2 of the fair value hierarchy.

	June 30,	June 30, 2023		31, 2022
	Book Value	Book Value Fair Value		Fair Value
	\$	\$	\$	\$
Long-term debt	6,802,252	6,758,450	6,802,360	6,653,890

All notes are redeemable in whole or in part at the option of the GTAA at any time at a redemption price that is the greater of (i) the face value amount plus accrued and unpaid interest and (ii) the value based on yields over Government of Canada bonds with similar terms to maturity.

## **Credit Facilities**

The \$1.4 billion Operating Credit Facility is used for general corporate purposes to fund capital projects or operating expenses as required, backstop the CP program and provide flexibility on the timing for accessing the capital markets. As part of the GTAA's CP program, any CP outstanding at any given time is fully backstopped by the Operating Credit Facility.

As at June 30, 2023, \$79.9 million CP was outstanding (December 31, 2022 – \$nil), no amounts were drawn from the Operating Credit Facility (December 31, 2022 – \$nil), \$113.1 million of the \$150.0 million Letter of Credit Facility was utilized (December 31, 2022 – \$82.3 million), and there were no outstanding contracts under the \$150.0 million hedge facility.

As at June 30, 2023, the GTAA had borrowing capacity available under its Operating Credit Facility of \$1.3 billion, available under its Letter of Credit Facility of \$36.9 million and unrestricted cash of \$417.1 million, for an aggregate of \$1.8 billion in total available liquidity.

Indebtedness under the credit facility bears interest at rates that vary with the lenders' prime rate, Bankers' Acceptance rates and LIBOR, as appropriate.

# 7. COMMITMENTS

## **Capital Commitments**

In connection with the operation and development of the Airport, the GTAA had capital commitments outstanding as at June 30, 2023, of approximately \$220.0 million (December 31, 2022 - \$186.2 million).

# 8. FINANCIAL INSTRUMENTS

#### **Fair Value Hierarchy**

Fair value measurements recognized in the condensed interim consolidated statements of financial position must be categorized in accordance with the following levels:

- a) Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities;
- b) Level 2 Observable inputs other than quoted prices included in Level 1 such as quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets and liabilities in markets that are not active, or other inputs that are observable or can be corroborated by observable market data; or
- c) Level 3 Significant unobservable inputs that are supported by little or no market activity.

Financial instruments that are not measured at fair value in the condensed interim consolidated statements of financial position are represented by accounts receivable, accounts payable and accrued liabilities, security deposits, long-term debt, advanced payments, and other liabilities. The fair values of these items, excluding long-term debt, approximate their carrying values due to their short-term nature. The fair value of long-term debt is disclosed in Note 6, Long-Term Debt, Commercial Paper and Credit Facilities.

Restricted funds are categorized as Level 2 as the GTAA uses observable inputs such as yield curves applicable to identical assets to fair value this group. Deferred ground rent payable is categorized as Level 3 as there are no observable inputs.

There were no transfers of financial instruments between the levels during the period.